



The City of San Diego

# PROPOSED BUDGET

Fiscal Year

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## Capital Improvements Program



# Capital Improvements Program

The Fiscal Year 2013 Proposed Capital Improvements Program (CIP) Budget is \$194.2 million. This proposed budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$7.1 billion multi-year CIP. The proposed allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore the proposed CIP budget is constrained by the availability of funds. The proposed CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and the City's General Fund. Further details on these funding sources and the specific projects included in the Proposed CIP Budget can be found in Volume III of the Fiscal Year 2013 Proposed Budget.



**Table 1: Fiscal Year 2013 Proposed CIP Budget**

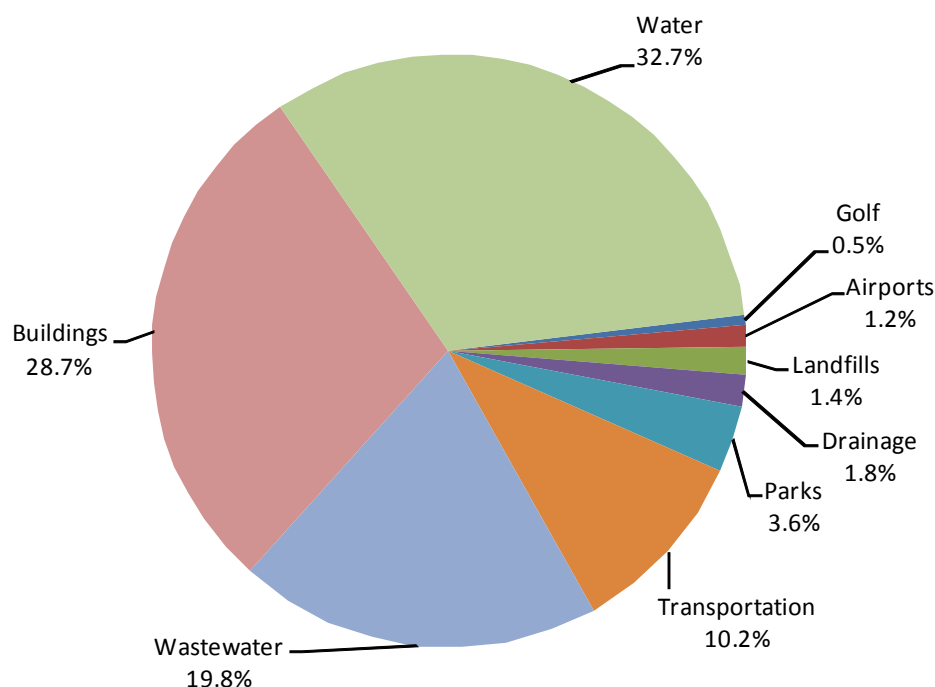
Funding Source	FY 2013 Proposed Budget	Percent of Budget
Airports Funds	\$ 2,400,000	1.2%
Concourse & Parking Garages Operating Fund	50,000	0.0%
Developer Funding	1,365,000	0.7%
Development Impact Fees	9,356,000	4.8%
General Fund	3,250,000	1.7%
Golf Course Enterprise Fund	1,000,000	0.5%
Maintenance Assessment Districts	590,000	0.3%
Mission Bay Improvements Fund	503,095	0.3%
OneSD Support Fund	1,100,000	0.6%
Refuse Disposal Fund	2,778,000	1.4%
Regional Park Improvements Fund	2,500,000	1.3%
Sewer Funds	69,857,117	36.0%
TransNet - Extension	17,604,714	9.1%
Water Fund	81,868,770	42.2%
<b>Total</b>	<b>\$ 194,222,696</b>	

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An additional \$301.4 million of funding is anticipated to be received in the later part of Fiscal Year 2012 or during Fiscal Year 2013. This anticipated funding is not included in the proposed budget amount of \$194.2 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes an additional \$75.0 million of bond financing that is expected to come before City Council in April 2012 and another \$80.0 million which will be requested in Fiscal Year 2013 to continue efforts to address the \$898.0 million backlog of deferred capital needs as well as support Americans with Disabilities Act (ADA) improvements. Other anticipated funding sources include grants, donations for the new central library and facilities benefit assessments.

The Fiscal Year 2013 Proposed CIP Budget of \$194.2 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 89.6 percent of the Proposed CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, drainage and other building projects, such as police, fire, and library buildings, compete for scarce resources, such as development impact fees and the City's General Fund.

**Figure 1: Fiscal Year 2013 Proposed CIP Budget by Project Type**



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The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2013 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$151.7 million or 78.1 percent of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$22.8 million or 11.7 percent of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

**Table 2: Multi-Year CIP**

Department	Prior Year	FY2013 Proposed	Future Years	Total
Airports	\$ 18,021,937	2,400,000	\$ 15,840,140	\$ 36,262,077
Department of Information Technology	39,025,000	1,100,000	-	40,125,000
Environmental Services	114,744,835	2,778,000	11,051,000	128,573,835
Fire-Rescue	39,327,988	1,000,000	85,196,001	125,523,989
Library	177,199,015	-	126,667,650	303,866,665
Office of the Chief Operating Officer	-	-	1,000,000	1,000,000
Park & Recreation	250,302,363	9,798,095	416,765,932	676,866,390
Police	3,310,949	-	2,223,870	5,534,819
Public Utilities	1,503,718,680	151,725,887	1,217,553,084	2,872,997,651
Public Works - General Services	74,712,608	2,611,000	153,977,124	231,300,732
QUALCOMM Stadium	1,500,000	-	3,750,000	5,250,000
Real Estate Assets	550,000	50,000	-	600,000
Special Promotional Programs	1,732,728	-	-	1,732,728
Transportation & Storm Water	1,234,006,701	22,759,714	1,448,586,208	2,705,352,623
<b>Grand Total</b>	<b>\$ 3,458,152,804</b>	<b>\$ 194,222,696</b>	<b>\$ 3,482,611,009</b>	<b>\$ 7,134,986,509</b>

The Fiscal Year 2013 Proposed CIP Budget will add \$194.2 million to the City's \$7.1 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$3.5 billion towards projects that are continuing from previous fiscal years. An estimated \$3.5 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

## CIP Streamlining and Transparency

In support of the Public Works - Engineering & Capital Projects Department's efforts to streamline CIP project execution and increase transparency, new information has been included in the CIP volume of the Fiscal Year 2013 Proposed Budget. The Proposed CIP Budget Summary includes details of each funding source and the projects proposed. In addition, three new project lists have been included in the CIP volume in accordance with the recently adopted Capital Improvements Program Transparency Policy (CP 000-31). The first is a list of underfunded projects which are proposed to receive funding if other projects have savings at project completion. The second is a list of projects which will be entering into construction contracts during Fiscal Year 2013. Consistent with

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the CIP streamlining process approved by City Council, these projects will move forward without returning to City Council later in the fiscal year, which is estimated to reduce the project execution timeline by 3-12 months for each project. The third is a list of all projects in the CIP organized by new, continuing, completed/warranty and unfunded/underfunded. For these and more information about the City's CIP, including details for each of the City's CIP projects, refer to Volume III of the Fiscal Year 2013 Proposed Budget.